# **APPENDICES**

### **Appendix 1: The MMSD Project**

Sponsors Group 412 Assurance Group 413 Work Group 414 Regional Partners 415

### **Appendix 2: MMSD Consultation Activities**

MMSD Global Workshops 417

Principles of Engagement 417

MMSD Draft Report Comment Process 418

### **APPENDIX 1: THE MMSD PROJECT**

#### The Sponsors Group

The Sponsors Group was convened by the World Business Council for Sustainable Development to represent the organizations supporting and financing the project. Its members included 25 of the world's largest mining companies as well as a variety of governments, international institutions, non-governmental organizations, universities, and foundations. The Sponsors Group did not have any influence over the project's conclusions but contributed information and contacts. Members of the group also actively participated in MMSD workshops and meetings. The Sponsors Group adhered to a charter (available on the CD-ROM) and signed a joint statement on the MMSD project and this report (see page viii). Yolanda Kakabadse (President of IUCN – The World Conservation Union) and Sir Robert Wilson (Chairman of Rio Tinto plc) acted as co-chairs of the group.

**Sponsors were:** 

Alcan Inc

Alcoa Inc

Anglo American plc

Anglovaal Mining Ltd

BHP Billiton

Caterpillar Inc

Codelco Chile - Corporación Nacional del Cobre

Colorado School of Mines

Comisión Chilena del Cobre

Conservation International

CRU International Ltd

Department for International Development, Government of the United Kingdom

Environment Australia, Government of Australia

Freeport-McMoRan Copper and Gold Inc

Gold Fields Ltd

HATCH Associates Ltd

International Federation of Chemical, Energy, Mine and General Workers' Unions (ICEM)

IUCN - The World Conservation Union

KPMG

Lonmin plc

Mackay School of Mines, University of Nevada, Reno

M.I.M. Holdings Ltd

Mitsubishi Materials Corporation / Mitusbishi Corporation

Mitsui Mining and Smelting Co., Ltd

Natural Resources Canada, Government of Canada

Newmont Mining Corporation

Nippon Mining & Metals Co., Ltd

Noranda Inc

Norsk Hydro ASA

Pasminco Ltd

Phelps Dodge Corporation

Placer Dome Inc

Pricewaterhouse Coopers

Rio Tinto plc

Sibirsky Aluminium Group (Sibal)

Somincor

Sumitomo Metal Mining

Teck Cominco Ltd

United Nations Environment Programme

WMC Resources Ltd

The World Bank Group

Support from the Rockefeller Foundation is gratefully acknowledged. We also thank the Global Reporting Initiative for its collaboration with MMSD.

The assistance of Robert Court and Peter Eggleston of Rio Tinto plc, who acted as special liaisons with the Sponsors Group, was greatly appreciated.

This list excludes additional regional sponsorship.

#### The Assurance Group

The Assurance Group was an independent international panel of 25 individuals from key stakeholder groups representing diverse areas of expertise in the mining and minerals sector. The members offered advice and guidance to the Work Group and met seven times to discuss progress. Initial members were appointed by the Project Coordinator in consultation with the Project Director. Subsequent members were selected and approved by the Assurance Group through its Nominations Committee, which assessed underrepresented stakeholder clusters, held independent consultations to identify candidates, and selected individuals. The Assurance Group adhered to a charter (available on the CD-ROM) and signed a joint statement on the MMSD project and its outputs (see page vii).

#### **Assurance Group members were:**

**Duma Nkosi** (Chair), Executive Mayor of Ekurhuleni Metro, South Africa (May 2000)★

**Glenn Miller** (Vice-Chair), Director, Graduate Program in Environmental Sciences and Health at the University of Nevada, United States (May 2000)

**Jacqueline Aloisi de Larderel**, Director of the Division of Technology, Industry and Economics of UNEP, France (January 2001)

**Richard Baldes**, independent biological consultant on tribal lands in the United States (September 2001)

**Patricia Caswell**, Executive Director, Global Sustainability at RMIT University, Australia (May 2000)

**Anna Cederstav**, Staff Scientist at the International Program of Earthjustice Legal Defense Fund, United States (January 2001)

**Mick Dodson**, Chair of the Australian Institute of Aboriginal and Torres Strait Islander Studies, Australia (September 2001)

**Cholpon Dyikanova**, National Manager of the Community Business Forum, Kyrgyzstan (January 2001)

**Colin Filer**, Head of the Social and Environmental Studies Division, Papua New Guinea National Research Institute and part-time Fellow in the Department of Anthropology and the Resource Management in Asia-Pacific Project at the Research School of Pacific and Asian Studies in the Australian National University (January 2001)

**Douglas Fraser**, private consultant providing guidance and advice in the strategic application of sustainable business practices. Former Vice President of Sustainable Development of Placer Dome Inc., Canada (May 2000)

**Reg Green**, Head of Health, Safety and Environmental Affairs at the International Federation of Chemical, Energy, Mine and General Workers' Unions, Belgium (September 2001)

**Gerard Holden**, Managing Director and Global Head of Mining and Metals, Barclays Capital, United Kingdom (January 2001)

**Namakau Kaingu**, Chair of the Southern African Development Community's Women in Mining Trust, Zambia (January 2001)

**Antonio La Viña**, Director of the Biological Resources Program of the World Resources Institute, United States. Former Undersecretary for Legal and Legislative Affairs of the Department of Environment and Natural Resources of the Philippines (May 2000)

**Kathryn McPhail**, Program Manager in the World Bank, United States (January 2001)

**Daniel Meilán**, independent consultant and former Sub-secretary of Mining of Argentina (May 2000)

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**John Stewart**, consultant associated with the Chamber of Mines of South Africa (January 2001)

**Osvaldo Sunkel**, Professor of Economics and Director of the Centre for Public Policy Analysis, University of Chile (May 2000)

**Helmut Weidner**, Senior Researcher at the Social Science Research Centre in Berlin, Germany (May 2000)

**Doug Yearley**, Chairman Emeritus of Phelps Dodge Corporation, United States (May 2000)

**Senzeni Zokwana**, President of the National Union of Mineworkers of South Africa (January 2001)

Jay Hair was Chair of the Assurance Group until September 2001.

Roger Augustine and Damien Roland were members of the Assurance Group until September 2001.

\*Joining dates are shown in brackets.

#### The Work Group

The Work Group was responsible for executing MMSD at the global level and for coordinating regional activities under the leadership of a Project Director. The group's main duties were undertaking research, commissioning and supervising research projects, convening workshops, communicating with stakeholders, writing the report, and disseminating information about the project. The Work Group, a multidisciplinary team from 10 countries, was headquartered at the IIED in London and adhered to a charter (available on the CD-ROM).

Work Group members were:

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Also thanks to Priyanka Anand, Beatrice Blumenthal, Alissa Chapman, Lilian Chatterjee, Kimberly Clarke, Bob Dick, Pedro-Andres Garzon, Vanessa Gordon, Rob Lake, Frances MacDermott, Catherine McCloskey, Lutske Newton, Clare Palmer, Katharine Pincham, Anthony Polak, Frances Reynolds, Ben Richardson, Nick Robins, Jacqueline Saunders, Glenn Sigurdson, Jonathan Sinclair-Wilson, Fernando Wittig, and the staff at Asset Graphics

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