

Recommendations – Local Development Summary Table

Issue	Recommendation	Responsible Stakeholder	Time Scale	Origin	Example
Policy framework	Formulation of policies governing the interactions between mining and communities	National Governments		Section on South African Policy Reform	Local Economic Development (royalties)
Market-led interventions	Opportunity to promote market-led enterprises	Mine Project	Lifespan of the mine	LED Theoretical Overview	Anglogold Small Business Development
Market-Critical Interventions	Opportunity to promote market-critical enterprises	Mine Project and Municipality	Lifespan of the mine and beyond	LED Theoretical Overview	Tshikondeni Coal Mine – community gardening project
Organisation of mine-related opportunities	Preferential policy of localising the multiplier effects	Mine Project	Lifespan of the mine	Section on the Operation Stage of the mine project	
Organisation of community opportunities	Integrated development planning	Municipality and community stakeholders, with the mining company as a key player		Section on South African Policy Reform & Planning Stage of the Mine Project	Tshikondeni case study
Planning	Policy formulations/ Integrated development planning in planning stage of the mine project	All participating stakeholders	Before construction	Section on the Planning Stage of the Mine Project	Rietspruit case – proactive closure planning
Implementation	It should proceed according to the agreed integrated development plans/ policies	All stakeholders guided by their mandates	During the lifespan of the mine and beyond	Section on the Operation Stage of the mine project; Partnerships	
Capacity building	Provision of technical/ financial support to local	Mine project	During lifespan of mine project	Section on relationships/ mechanisms for delivery	Tshikondeni and Anglogold (small business development) case studies

Issue	Recommendation	Responsible Stakeholder	Time Scale	Origin	Example
	stakeholders				
	Provision of training in governance, facilitation, leadership and management to local stakeholders	National Government supporting local stakeholders or municipality supporting community stakeholders		Section on mining, mineral resources and local economic development	
Research	Generally lack of skills in assessing of demand in the mine project and communities	Participating Stakeholders	Planning stage of the mine project	Section on the Planning & Operation Stages of the Mine Project	Anglogold case study on decommissioning/ closure